

Board Application

Members of the Board of Directors play a vital role in providing effective governance and strategic leadership that supports providing outstanding patient care today and in the future. Muskoka Algonquin Healthcare is seeking volunteers for our skills-based governing team. As a Board member you will be able to devote at least 25 hours per month for up to three years and meet all eligibility requirements.

Not sure if you can commit to being a full Director, you can also apply to be a Committee Appointee Member who due to the relevance of their skills and expertise in a particular area would make a valuable contribution to the work of a Standing Committee. Committee Appointee Members are able to devote at least 3-5 hours bimonthly to the work of a Committee plus attend meetings.

Name *	Address *	City / Town *	Postal Gode
Email Address *		Preferred Phone	Number *
Please indicate what	position(s) you are intere	ested in: *	
Oirector Position	Committe Member	ee Appointee	Either position, wherever the greatest need is
Reference Policy provide		otion of each of their responding	rd Committees and Terms of onsiblities. Following review,
Please indicate what	Committee(s) you would	be interested in servin	g. Select all that apply
Quality & Patient Saf	ety Resource	es & Audit	Audit Subcommittee
Governance	☐ MAHC M	AOHT Committee	Strategic Planning

The MAHC Board of Directors is scope and challenges. My gove	s seeking members with extensive or rnance experience is:	experience on boards with similar
Some, I have been a member of at least one Board	Good, I have sat on more than one Board of similar complexity and challenges, or may have supported such Boards in a work capacity.	 Advanced, I have sat on multiple Boards including Boards with similar complexities and challenges.
Please outline what positions (if the organization, the dates and	fany) you have held with previous position.	Boards by providing the name of
Please explain why you wish to Directors	be considered for a volunteer posi	tion with the MAHC Board of

Please upload a current CV or resume.

Skills & Knowledge Matrix

MAHC is seeking Directors with education, training or life experience in the categroies list below. Please assess your skills & knowledge for each category, with the understanding that Directors do not require proficiency in all skills as listed. The rating definitions are as follows:

- Advanced: formal certification, degree, or demonstrated understanding/knowledge (10+ years)
- Intermediate: above average understanding/knowledge (5-10 years)
- Basic: general or modest understanding/knowledge
- None: no understanding/knowledge

Financial

Qualifications in accounting and/or finance and experience with analyzing key financial statements; critically assessing financial viability and performance, financial risk assessment, contribute to strategic financial planning; oversee budgets and the efficient use of resources; oversee funding and accountability. Links financial information to organizational priorities & goals.

My financial experience	and knowledge is: *		
Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ vears)	Intermediate - above average understanding/knowled (5-10 years)	Basic - general or modest ge understanding/knowl	None - no understanding/knowled edge

Business & Management

- The skill and experience required to execute the fiduciary and oversight requirements of the Board, has held or holds a senior level management/executive position, to give good advice and challenge thinking.
- Broad management and leadership experience involving human, financial, information management, technology and other resources. Able to determine how a particular initiative or opportunity will support the implementation of the corporate strategy and deliver on key performance objectives.

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IVI	business	and	management	experience	and	knowleage) IS: "

Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+	Intermediate - above average understanding/knowledg (5-10 years)	modest	None - no understanding/knowled
years)			

Strategic Planning

Macro level understanding of the system & the longer term implications and opportunities. Have been actively involved in previous strategic plan development, implementation and monitoring. Have a very strong understanding of the purpose and processes related to strategic planning and the Board's role in the development, agreement & monitoring of the strategic progresses.

Advises Board on processes to define an organization's direction and provide potential decisions on the allocation of resources required to pursue a strategy. Able to look at issues in a broad context, taking into account a wide range of influences and circumstances, and see the implication of decisions. Strategic horizon responsibility includes monitoring existing strategic plan delivery and organizing & planning beyond existing strategic plan.

My strategic planning e	xperience and knowledge is: *
Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ years)	Intermediate - above
Enterprise Risk N	Management
necessity with the ability to	Enterprise Risk Management, understanding that taking on risk is sometimes a bidentify key organizational risks including legal and regulatory compliance. ink critically to ensure the effective management of opportunities and adverse
My enterprise risk mana	agement experience and knowledge is: *
Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ years)	Intermediate - above Basic - general or None - no average modest understanding/knowledge understanding/knowledge (5-10 years)

Integration & Systems Enabler

- Has led or been part of, in a management or governance capacity, integration initiatives such as
 mergers and acquisitions. Understands the reasons for ongoing organizational and system behaviour,
 and then underlying problems, opportunities or political forces affecting the organization and the health
 system.
- Understanding the power structures, motivations, and influences at play in political decision-making
 process as well as the implications of these decisions at policy-making and public levels. Diplomacy
 and the ability to navigate politically sensitive issues.

wy integration and system	is enabler experience and knowledge is.
Advanced - formal certification, degree, or demonstrated understanding/knowledge (10+years)	Intermediate - above Basic - general or None - no average modest understanding/knowledge understanding/knowledge (5-10 years)
Innovation	
A person who will be readily to seek new approaches. E	nspiring leader and one who has led innovative approaches and/or new ventures. able to see new opportunities and enhance the Board and management's ability necourages well considered & planned risk taking that drives new thinking and vative approaches and outcomes. Readily able to see future opportunities.
My innovation experience	and knowledge is: *
Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ years)	Intermediate - above
Communication a	nd Marketing
Experience with strategic co	mmunications and issues management.
My communication and n	arketing experience and knowledge is: *
Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ years)	Intermediate - above
Community Relati	onshin Ruilding

Community Relationship Building

Has been actively engaged in the community and is seen as a community leader/influencer. Understanding of broader stakeholder environments

My community relations	hip building experience and knowledge is: *
Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ years)	Intermediate - above
Quality & Perforn	nance
	e in business or industry; understanding of quality of care issues and performance ing experience; experience in process improvement methodology.
My quality and performa	nce experience and knowledge is: *
Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ years)	Intermediate - above
Communications	and Marketing
Demonstrated experience services.	with identifying, anticipating, satisfying stakeholder expectations for products and
My communications and	d marketing experience and knowledge is: *
Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ years)	Intermediate - above

Human Resources Strategy

Experience in planning and implementing human resource strategies (business or healthcare setting).

My human resources stra	ategy experience and knowledge is: *	
Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ years)	Intermediate - above Basic - general average modest understanding/knowledge (5-10 years)	understanding/knowled
Environmental, So	ocial and Governance (ESG)	
Demonstrated knowledge o diversity, equity, and anti-ra	of environmental, social and governance (ESG) is acism issues.	ssues, including inclusion,
My environmental, social	I and governance (ESG) experience and kno	wledge is: *
Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ years)	Intermediate - above Basic - general average modest understanding/knowledge (5-10 years)	understanding/knowled
Health Care)		
•	standing of health care leadership or a practitione e operations, funding and systems.	er with experience and/or
· Understands the principa relationships.	als and processes of funding for healthcare and th	ne administration of funding
My health care experience	e and knowledge is: *	
Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ years)	Intermediate - above Basic - general modest understanding/knowledge (5-10 years)	understanding/knowled

Qualifications and Statement of Commitment

By submitting this application, I hereby apply to be considered for a nomination with the MAHC

The qualifications for Directors and the Position Description are available for your review.

Board of Directors as a Director, and in doing so, acknowledge and declare that: (please check each statement below to indicate your acknowledgement) * I can regularly attend monthly Board and Committee meetings (meeting schedules are provided in advance). I could, with notice, attend additional meetings when required. I can attend development/training sessions for Board members on weekends and/or evenings, with advance notice. I can devote at least 25 hours per month to the MAHC Board of Directors. I understand that if chosen to proceed through the interview process a Police Criminal Record Check will be required and any appointment will be contingent on the successful completion of this process. I confirm that I reviewed the Qualifications of Directors. I understand and meet the criteria as outlined and agree to respect the confidentiality of the nomination process. I confirm that I reviewed the Position Description and if elected I will serve as a director in accordance with the Bylaws and responsibilities of Directors, including Board confidentiality. I understand that I will be required to sign an annual declaration attesting to this. Please tell us how you learned of this opportunity: Newspaper **MAHC** Radio Word of Mouth Social Media Advertisement Website Other Please specify how you learned of this opportunity

Qualifications and Statement of Commitment

The qualifications for Committee Appointee Members is available for your review.

By submitting this application, I hereby apply to be considered for a nomination with the MAHC Board of Directors as a Committee Appointee Member, and in doing so, acknowledge and declare that: (please check each statement below to acknowledge) *						
I can regularly commit 3-5 hours bi-monthly to prepare for meetings plus attend Committee meetings (meeting schedules are provided in advance).						
I could, with notice, attend additional meetings when required.						
I can attend development/training sessions for Board members on weekends and/or evenings, with advance notice.						
I understand that if chosen to proceed through the interview process a Police Criminal Record Check will be required and any appointment will be contingent on the successful completion of this process.						
I confirm that I have reviewed the qualifications and meet the criteria as outlined and agree to respect the confidentiality of the nominations process.						
I confirm that if appointed I will serve in accordance with the Bylaws and governing policies, including confidentiality. I understand that I will be required to sign an annual declaration attesting to this.						
Please tell us how you learned of this opportunity:						
Newspaper MAHC Radio Word of Mouth Social Media Advertisement Website						
Other Other						
Please specify how you learned of this opportunity						

Qualifications and Statement of Commitment

The qualifications for Directors and the Position Description are available for your review as well as the qualifications for Committee Appointee Members.

By submitting this application, I hereby apply to be considered for a nomination with the MAHC

Board of Directors as and declare that: (ple		• • •	lember, and in doing	so, acknowledge			
at least 25 hours pe hours bi-monthly to	In the case of a Director position, I can regularly attend monthly Board and Committee meetings and devote at least 25 hours per month. In the case of a Committee Appointee Member, I can regularly commit 3-5 hours bi-monthly to prepare for meetings plus attend Committee meetings (meeting schedules are provided in advance).						
I could, with notice,	attend additional mee	etings when required.					
I can attend develop advance notice.	ment/training sessior	ns for Board members	on weekends and/or ev	enings, with			
<u>. </u>	•	•	cess a Police Criminal Full completion of this pr				
	reviewed the qualifications process		teria as outlined and ag	ree to respect the			
I confirm that if appointed I will serve in accordance with the Bylaws and governing policies, including confidentiality. I understand that I will be required to sign an annual declaration attesting to this.							
Please tell us how yo	ou learned of this o	pportunity:					
Newspaper Advertisement	MAHC Website	Radio	Word of Mouth	Social Media			
Other							
Please specify how y	ou learned of this	opportunity					

Thank You

Thank you for your interest in Muskoka Algonquin Healthcare. You will receive a confirmation email within 1 week of submission.