

# BOARD OF DIRECTORS MINUTES

Thursday, October 10, 2024 at 4:00 pm  
Huntsville District Memorial Hospital Boardroom  
Approved December 12, 2024

**PRESENT:**

<i>Elected Directors:</i>	Dave Uffelmann	Moreen Miller	Jody Boxall	Dr. William Evans
	Anna Landry	Marni Dicker	Bruce Schouten	Mary Lyne
	Tim Ellis	Line Villeneuve	Colleen Nisbet	
<i>Ex-Officio Directors:</i>	Cheryl Harrison	Diane George	Dr. Khaled Abdel-Razek	Dr. Joseph Gleeson
<i>Executive Support:</i>	Alasdair Smith	Mary Silverthorn	Tammy Tkachuk	Bobbie Clark
<i>Guests:</i>	Chuck Wertheimer, RPG	Natalie Petricca, Stantec	Krista Cauz, RPG	
	Bob Picken, Hanscombe	Shannon Crowder, RPG	Brady Wood	
<i>Observers:</i>	<i>See attached appendix</i>			
<b>REGRETS:</b>	Carla Clarkson-Ladd	Dr. Helen Dempster		

## 1.0 CALL TO ORDER

Dave Uffelmann, Board Chair called the meeting to order at 4:01 pm. Media, guests and observers were welcomed to the meeting. The Chair reminded Directors of the radiothon fundraiser

The Land Acknowledgment Statement was read aloud. Further in support of the land acknowledgment, Dr. Bill Evans shared with the Board grandfather teaching related to bravery and courage.

### 1.1 APPROVAL OF AGENDA

*It was moved, seconded and carried that the meeting agenda be approved as circulated.*

### 1.2 DECLARATION OF CONFLICT OF INTEREST

Directors were reminded that conflicts are to be declared for any agenda items and the Director shall not attend any part of a meeting during which the matter in which they have a conflict is discussed. Upon review of the agenda, there were no conflicts of interest declared.

## 2.0 BUSINESS ARISING

### 2.1. STAGE 1.3 FUNCTIONAL PROGRAM

To review and discuss the Stage 1.3 Functional Program components and the recommendation from the Capital Redevelopment Steering Committee, a presentation was provided outlining the process and approach, key dependencies that impacted decision-making, the clinical components of the model as well as site plans, capacity for expansion and the project schedule moving forward. It was acknowledged that the information is in abbreviated form to summarize the substantive documentation that was reviewed by the Capital Redevelopment Operations Committee and the Capital Redevelopment Steering Committee in arriving at their final recommendation.

The Board was reminded that in follow up to the July 2024 meeting, further work was required to address the flexible space and future planning capacity. In addition, working groups were established to focus on

bed capacity, transportation and community service integration. As a result of this work, the Operating and Steering Committee were requested to consider four additional options:

- as designed with shelled space that would be space built with the initial construction that could be used for a purpose that is yet to be defined.
- as designed omitting shelled space that would be the current model that has been under discussion.
- adding ten incremental net new beds at the Bracebridge site.
- relocating ten beds from Huntsville to Bracebridge.

Following careful consideration and debate, both the Operating and Steering Committees have recommended that the Board approve the addition of ten incremental net new beds at the Bracebridge Site. This adjustment will help to ensure that the organization has capacity built in to address the future healthcare needs of the region and there have been indications that this addition would be supported at the political level. The floor was open for questions and comments.

Questions were raised and discussion ensued regarding examples of similar health care models in other areas of the province, the surge capacity built into the model, operational funding required for the additional beds and the impact to the local share portion.

*Meeting observers exited the room at this time.*

## 2.2 IN-CAMERA SESSION

*It was moved, seconded and carried that the meeting retire to an in-camera session to discuss the detailed financial analysis for the Stage 1.3 submission in accordance with the "Board Meetings" policy, matters involving material contracts.*

*Meeting observers exited the room at this time.*

## 2.3 STAGE 1.3 FUNCTIONAL PROGRAM RECOMMENDATION

Addition questions from Members were raised with respect to next steps in the process once the organization has submitted the Stage 1.3 Functional Program. It was explained that there will be a series of steps once the submission received approval. Infrastructure Ontario will take more of a lead on the project and it will move to the technical drawings and specifications stage. It was also clarified that the Ministry will need to provide approval of the Functional Program in its entirety including the additional ten beds; that process will take some time and will involve MAHC providing clarification and answers to many questions from the Ministry. With respect to the consultant hired by the Town of Bracebridge to assess the proposed model, MAHC has been engaged in providing applicable data. It is understood that the final report is expected to be presented to the Bracebridge Council in early November.

*It was moved, seconded and carried that*

*Whereas the Province of Ontario is making a significant investment to improve and expand healthcare in Muskoka and area by supporting the development of 2 new acute care hospitals;*

*And Whereas Muskoka Algonquin Healthcare has undertaken diligent and thorough analysis supported by comprehensive data, and conducted extensive community and stakeholder consultations to develop an innovative model to expand services and improve the quality of care for all residents;*

*And Whereas the submission of the Stage 1.3 Functional Program documents is an important milestone in the Capital Redevelopment process, Muskoka Algonquin Healthcare acknowledges and commits to continued evaluation and consultation with patients, staff, local physicians, politicians, and community members on matters related to bed capacity, inter-hospital transportation for patients and families, and community based healthcare services and programs to support an integrated approach to healthcare in Muskoka and area;*

*And Whereas there will be an increase of 10 incremental net new beds at the Bracebridge Site at a very early estimated capital cost of \$45-50 million which includes an increase to the local share of approximately \$10 million, yet to be confirmed by the consultants;*

*Now Therefore, the Board of Directors of Muskoka Algonquin Healthcare supports the submission of documents required for Stage 1.3 Functional Program which is underpinned by two new acute care hospitals with new and expanded services to provide exemplary care to communities within the Muskoka Algonquin Healthcare catchment area, to the Province of Ontario.*

Appreciation was expressed to management and the project team for the work and effort into developing a proposal that will benefit all communities with a quality health care system. Further it was acknowledged that it has been a challenging few years to get to this point and appreciation was extended broadly to all those that have contributed over the years.

### 3.0 WRAP UP & ADJOURNMENT

*It was moved that the meeting be adjourned at 5:15.*

## Appendix "A"

### Observers in Attendance

1. Andre Satschko
2. Bruce Kruger
3. Bruce Flowers
4. Christian D'Avino
5. Cindy Waters
6. Dan Waters
7. Eric Daly
8. Frankie Dewsbury
9. James Bowler
10. Mackenzie Tulloch
11. Mark Clairmont
12. Matt Driscoll
13. Megan Hederson
14. Rod Ward
15. Sean Cotton
16. Tim Miller